

Breadcrumb

1. [Home](#)
2. Print
3. Pdf
4. Node
5. Entity Print

# HRDG 4413 - Career Enhancement Program - Introduction

Last Modified:

**Subchapter 4413**  
**Career Enhancement Program**  
**Introduction**

- [Glossary](#)
- [Purpose of the CEP](#)
- [Benefits of the CEP](#)
- [Who is Eligible?](#)

[Return to 4413 Table of Contents](#)



Familiarizing yourself with the following terms will help in understanding the Career Enhancement Program (CEP):

**Bridge position** - The transitional position in which a CEP participant is placed before meeting requirements for the target position.

**Career counseling** - Advice provided by the supervisor, training officer, or career counselor to assist the participant in attaining the target position and identifying personal career goals.

**Career enhancement** - A systematic management effort that focuses Federal personnel policy and practice on the development and implementation of specific career opportunities for employees who are in positions or occupational series which do not enable them to realize their full work potential.

**Career ladder** - The range of grades in an occupational series or specialization within any organization which represents the levels at which employees are given grade-building experience and to which they may be noncompetitively promoted.

**Career lattice** - The multidirectional movement of an employee's career which may provide the potential for increased scope of duties and responsibilities, enhanced skills development and greater occupational opportunities. This movement may include, but is not limited to, lateral reassignments, change-to-lower grades, and promotions.

**Entry-level positions** - The position in which the participant enters the CEP to gain qualifying experience for a target position.

**Formal training** - Attendance at scheduled academic courses and classroom lectures which are relevant to the target position, offered at schools and colleges, commercial training firms, Government facilities, and/or other accredited training institutions.

**Individual training plan (ITP)** - A systematic schedule used in the CEP to plan and document self-development, on-the-job training, coaching, mentoring, and/or formal training that will develop the skills and abilities of the participant to progress in the official duties of the current position in order to reach and successfully perform the duties of the target position.

## Glossary

**Marketing and Regulatory Programs (MRP)** - A subcategory of the

The purpose of the Career Enhancement Program (CEP) is to:

**Purpose  
of the  
CEP**

- Provide training, education, and job opportunities for employees in lower-level, single-interval series positions whose current assignments do not provide for advancement beyond the GS-10 level;
- Increase the effective use of the current workforce to staff career-growth positions with lower-level high potential individuals who have the ability to perform in positions of greater responsibility; and
- Motivate employees to excel in their performance and advance to their highest potential.

CEP positions are open to all eligible employees on a nondiscriminatory basis. Supervisors should consider the use of this program to meet affirmative recruitment objectives for minorities, women, and persons with disabilities.

The CEP benefits participants because it:

- Provides advancement and opportunities to employees in career-restricted jobs with few other opportunities;
- Authorizes pay retention for participants who take a voluntary change-to-lower grade; and
- Provides for accelerated training.

**Benefits  
of the  
CEP**

The CEP provides an excellent opportunity to better utilize available resources and maximize the potential of highly motivated employees in an era of a shrinking Federal workforce. MRP will benefit from the CEP because it:

- Allows agencies to better utilize the capabilities of the employees;
- Enhances morale, motivates employees, and helps create a climate which is conducive to high productivity;
- Provides a broader base for selection of personnel for the technical, administrative, professional, and craft/trade positions; and
- Can be used to broaden the workforce and meet Equal Opportunity and Civil Rights performance standards.

In MRP, the CEP is open to employees who meet all of the following conditions:

**Who Is  
Eligible?**

- Occupy a position in a single-interval series with no promotion potential beyond the GS-10 level;
  - Occupy a career or career-conditional position in the competitive service, a Schedule A appointment for persons with disabilities, or a Veterans Readjustment Appointment;
  - Do **not** meet the qualification requirements for the target position, i.e., experience, training, or education;
  - Are willing to accept a geographical relocation if required by the position; and
  - Possess a background which clearly indicates the potential to perform successfully in the target position.
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[Return to 4413 Table of Contents](#)

[Print](#)